Beyond the Boardroom:
Understanding the Energy Industry
October 21 – 22, 2019
Edison Electric Institute
701 Pennsylvania Avenue, N.W., Washington, D.C.  20004

Monday, October 21, 2019

10:00 a.m.
Welcome Remarks & Roundtable Introductions
Thomas Kuhn, President, Edison Electric Institute
Karen A. Harbert, President and CEO, American Gas Association

Electric Power Industry Overview: Key Issues for Directors
Adam L. Benshoff, Executive Director for Regulatory Affairs, Edison Electric Institute
- Status of U.S. Electric Policy
- Distribution System in Transition
- Customer Solutions
- Clean Energy – Transformation Driver

Natural Gas Industry Overview: Key Issues for Directors
Lori Traweek, Chief Operating Officer, American Gas Association
- Natural Gas Market Overview
- Industry Regulation
- Key Issues Facing the Natural Gas Utility Business

Buffet Lunch

1:00 p.m.
Wall Street Perspective: Outlook for the Energy Industry
John Colella, Managing Director, Moelis and Company
- U.S. Economic Environment
- Trading Activity
- Mergers and Acquisitions
- Hedge fund-activist investors

Corporate Governance
Paula Loop, Governance Insights Center Leader, PwC US
Richard McMahon, Jr., Senior Vice President, Energy Supply and Finance, Edison Electric Institute
- Cybersecurity Risk
- Crisis Management
- Shareholder Activism
ESG/Sustainability

*Amy Lissauer*, Managing Director, *Corporate Advisory Business*, Evercore

*Richard McMahon, Jr.*, Senior Vice President, *Energy Supply and Finance*, Edison Electric Institute

- Recent trends in ESG within our sector
- 2019 proxy season results
- The emergence and implications of financial activism with our space

Enterprise Risk Management

*Susan Bell*, Global P and U Financial Accounting Advisory Services Leader, Ernst and Young, LLP

- Trends in Enterprise Risk Management
- Top P & U Risk Areas

Pipeline Safety Issues

*Andrew Lu*, Managing Director, Operations and Engineering Services, American Gas Association

The Cybersecurity Challenge

*Rob Lee*, (invited) Founder and CEO, Dragos

5:30 p.m. Cocktail Reception

Tuesday
October 22, 2019

8:00 a.m. Conference Breakfast

8:30 a.m. Federal and State Energy Regulatory Issues

*Willie L. Phillips*, Chairman, *District of Columbia Public Service Commission*

*Branko Terzic*, Managing Director, Berkeley Research Group; Former Commissioner, Federal Energy Regulatory Commission and Wisconsin Public Service Commission

Public Company Accounting Oversight Board (PCAOB) Update

*William Graf*, Partner, Deloitte and Touche, LLP

- Changes to the traditional audit opinion relating to CAM's (Critical Audit Matters) and what Audit Committees and Boards Need to Know
- Current PCAOB Focus Areas and Themes
- Leadership Changes
Securities and Exchange Commission Issues

William Graf, Partner, Deloitte and Touche, LLP

- Revamp of SEC Leadership
- Current SEC Agenda
- Remnants of Dodd-Frank and JOBS Acts Implementation
- Disclosure Effectiveness

Financial Reporting Issues and Considerations

Todd Fowler, Partner, National Audit Lead for Power and Utilities
KPMG LLP

- 2019 Implementations
- Financial Accounting Standards Board Agenda Update
- SEC Reporting and Disclosure Hot Topics

Buffet Lunch and Directors’ Roundtable Discussion

W. Brinkley Dickerson Jr., Partner, Troutman Sanders, LLP
William Graf, Partner, Deloitte and Touche, LLP
Todd Fowler, Partner, National Audit Lead for Power and Utilities
KPMG LLP

1:00 p.m. Seminar Concludes

9/10/2019